#### Employer Engagement: Closing the Gap

# Responding to a Changing Immigration Environment

Pathways to Prosperity
November 30-December 1
Toronto



#### Overview

- Recent immigration trends
- Changing selection processes
- Motivations, expectations and realities
- Aligning services with changing trends
- Linking with employers

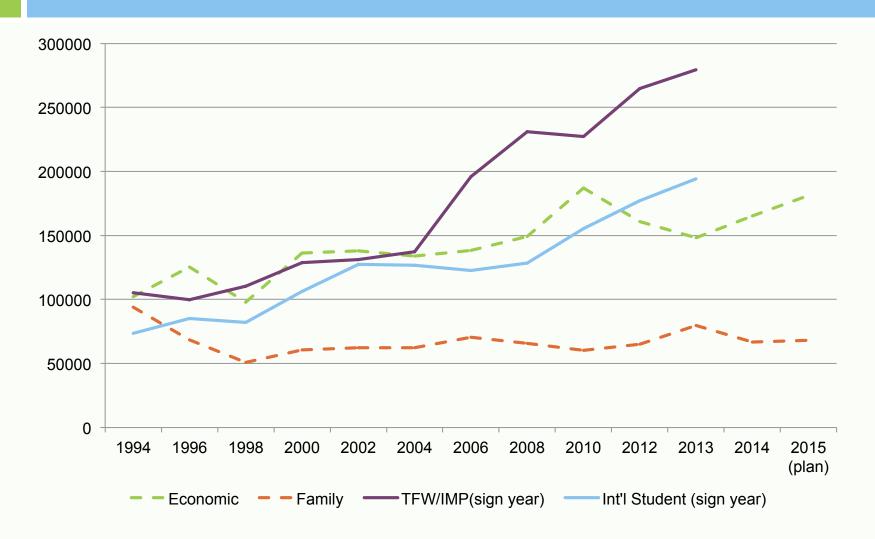
#### About WES

- International not for profit organization with a mission to support the mobility and integration of people into academic and professional settings
- Provides credential assessment services for over 10,000 people in Canada each year, and more recently, over 90,000 people who are planning to apply to enter Canada as skilled immigrants
- Through Global Talent Bridge initiative, delivers information through webinars, in person seminars, and other partnership activities that support individuals in their academic and career pathways
- Undertakes research activities in support of these objectives

# **Immigration Trends**

- Canada was a pioneer in creating a "pointsbased" immigration selection system in the 1960s
- In the 1990s, there was another shift,
   emphasizing economic class over family class
- In 2001, a shift from trying to respond to labour market needs, to selecting for human capital
- Since 2006, a shift towards two-step immigration, increasing temporary migrants
- in 2015, shift from responding to immigration applications to inviting people to apply

### Historical trends



# Program shifts

- Express Entry for highly skilled applicants
  - Those interested in immigrating post a profile
  - Profiles ranked and top ones invited to apply
  - A job offer or PNP nomination provides ½ of the possible points
  - Most job offers must include a LMIA
- International Students seen as potential immigrants
  - LMIA requirement may limit number who are invited
- Greater selection of immigrants on-shore
  - In first six months of Express Entry, 85% of those invited to apply for immigration were resident in Canada

# Employment issues

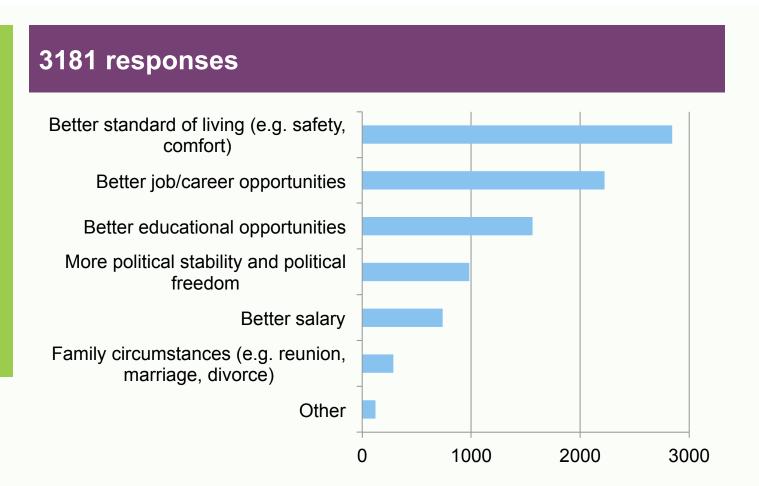
- Skilled immigrants continue to underperform in employment relative to skills
- Real and perceived barriers
  - Non recognition of credentials
  - Poor communication skills
  - Lack of Canadian experience
  - Employers feel hiring immigrants presents a higher risk

### WES Research: Considering Canada

- July 2014 survey of 20,841 clients who were intending to apply as skilled immigrants(3181 responses)
- Biggest pull factor is better standard of living (safety, comfort)
- Very optimistic:
  - 65% say migrating will have significant positive impact on career
  - 60% say they expect to find a job in their field within a year
- Not enough Canadian work experience is perceived as the biggest barrier
- 59% likely or very likely to consider a career switch
- Those applying to WES were younger and better educated than 2012 skilled workers
- 62% would be willing to pay for services

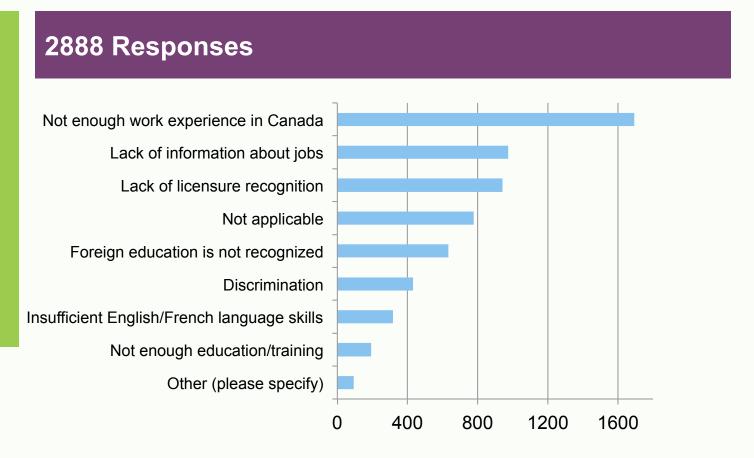
#### **Motivations**

Please select up to three main factors that influenced you the most on your decision to migrate to Canada



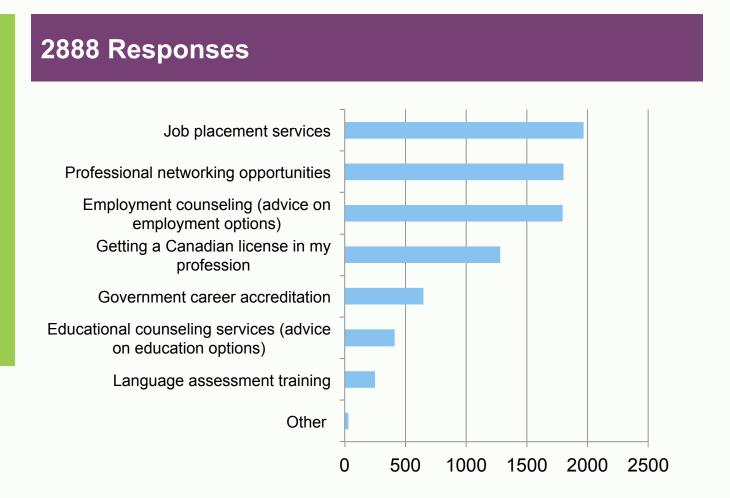
### **Expectations of Barriers**

What are the top three barriers that you think will prevent you from achieving your educational/ career goals in Canada?



#### **Expectations of Service Needs**

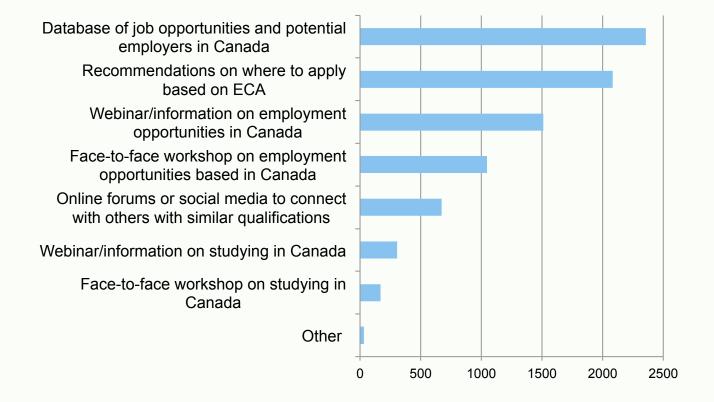
Please select the top three options regarding career/ employment information you are most likely to need when arriving in Canada.



#### Services Desired

Please select up to three most valuable services that you would like WES to provide you, beyond credential evaluation.

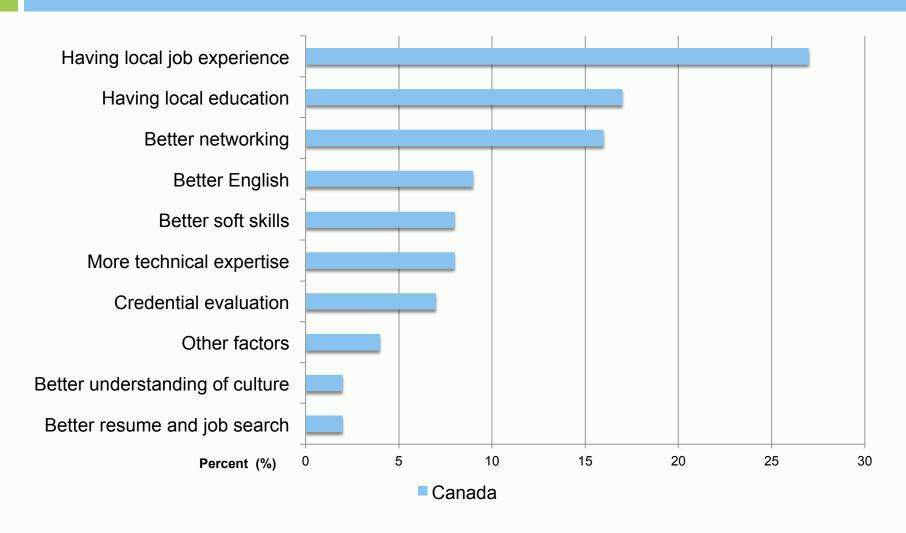
#### 2888 Responses



#### Cross Border Research

- In March 2015, WES commissioned research on the experiences of newcomers in six US cities and Toronto in the years after arrival:
  - Barriers faced by newcomers in securing meaningful employment in their new country
  - What services they used, what helped most
  - What services or information would have made a difference
- In Canada, 37 people participated in focus groups, 321 in an online survey, and 10 key informants

# What would have made the biggest difference in trying to use your qualifications and experience in Canada



#### Trends that Impact on Services

- Networking is seen as critical for success, linking immigrants directly with employers
- High use of social media and web based services
- More than half of potential immigrants would consider an alternative career, but few undertake career planning
- As more principal applicants are selected on-shore, links to employers and services are (can be) initiated earlier
- International students are eligible for off campus employment while in school, and for extended post graduate periods
- Different services/supports are required (both for employers and immigrants) at different stages of immigration process

# Some Suggestions

- Mentoring and internships provide a formal platform for networking, giving employers first hand experience with immigrants, reducing perceived "risk"
- Providing settlement and employment services from "first contact" would enhance the long term integration of temporary residents
- Settlement and employment service providers could engage with employers, both to support hiring potential immigrants, as well as during the temporary employment period
- Links to employers/jobs in fields related to study could result in better immigration transitions for international students
- Specialized/enhanced services could be considered both for immigrants and employers on a fee basis

### Questions?

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