

RÉSEAU NATIONAL DE NAVIGATION POUR NOS NOUVEAUX ARRIVANTS

### **Improving Health Outcomes in Newcomers with Complex Needs through Multidisciplinary Models** and Cross-Sectoral Collaboration

The webinar will begin shortly...

Hosted at: / Situé à:

Funded by:

Immigration, Refugees and Citizenship Canada Financé par

Educational partner: / Partenaire pédagogiqu



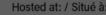


Immigration, Réfugiés et Citovenneté Canada



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### Improving Health Outcomes in Newcomers with **Complex Needs through Multidisciplinary Models** and Cross-Sectoral Collaboration



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Immigration, Refugees and Citizenshin Canada et Citovenneté Canada



The National Newcomer Navigation Network (N4) Presents

#### Improving Health Outcomes in Newcomers with Complex Needs through Multidisciplinary Models and Cross-Sectoral Collaboration



CHAIR Mariah Maddock, MPH

She, Her, Hers Project Coordinator, National Newcomer Navigation Network



SPEAKER

#### Christine Kouri, BScN, MHA

Manager, Health Equity and Diversity at CHEO



SPEAKER

#### Sahar Zohni, MD, MHA

Project Manager, National Newcomer Navigation Network

## **Recording Reminder**

## Today's event is being recorded.



## Participant Experience

### **Conflict of Interest**



### BREAKING DOWN SILOS BETWEEN HEALTHCARE & SETTLEMENT: EXPERIENCE OF AN ACUTE CARE HOSPITAL



CHRISTINE KOURI, BSCN MHA MANAGER HEALTH EQUITY & DIVERSITY





### "WE DECLARE THAT WE DO NOT HAVE ANY CONFLICTS OF INTEREST IN PRESENTING THIS SESSION."





### **About CHEO**

- Ottawa's Pediatric Acute & Rehab Care Centre (ages 0-17 years)
  - 167 inpatient beds
  - 200 000 outpatient visits
  - 70+ sub-specialists
  - 78 000 ED visits
  - Schedule 1 mental health facility



- Referral base of 2 million children and youth
  - Eastern Ontario
  - Western Quebec
  - Eastern Nunavut

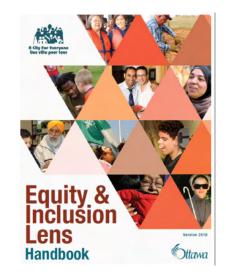




### **Our Region**

- 1.3 M population
- Officially bilingual (English/French)
- Canada's capital houses many embassies
- GAR City
- Increasing commitment to diversity

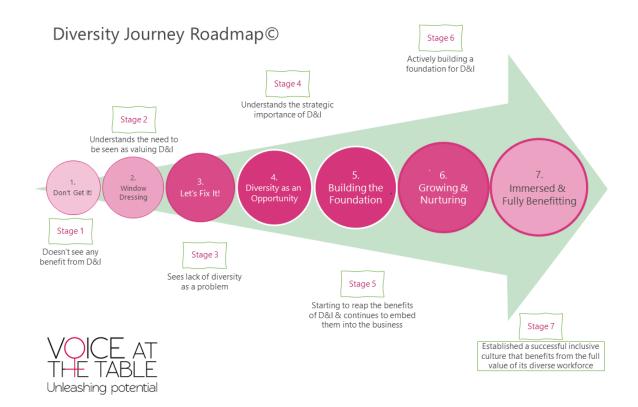








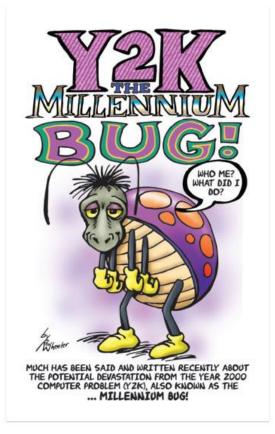
#### **Journey Towards Health Equity for Newcomers**





#### 2000

- Family Advisory Committee with little diversity
- Translation for Allophones by staff permitted
- Less diverse community





#### 2010

- Experience supporting Somali refugees
- Multiculturalism Committee
- Aim for <u>a</u> representative to show diversity on advisory & Board
- "cultural competence" Worldview sessions
- Interpreters via outside agency with list of preferred interpreters to call directly
- Move from a "chapel" to multi-faith room







# Our focus on newcomers began on January 6, 2016 ....

- 6 families dropped off to our ED
- No English or French
- · Looks of fear and trauma
- Challenges to an equitable experience
  - Language
  - Staff awareness of needs of refugees
  - Clinical presentations
    - MERS?
    - Long-standing unaddressed health issues
    - New congenital conditions
  - health coverage unclear
- No permanent addresses
- No relationship for transitioning back to settlement support system



"The hardest thing on a mother is to see fear in her child's eyes and not be able to do anything about it." Bousy AI Ibrahim with her children, Mohamad, Ehtidal, Aya, Reem, Amal and Rahma



#### As more refugees arrive, more issues arose...

- Interpretation N/A
- Halal food for admissions or long days
- Transportation to / from the hospital
- Housing inadequacies
- Medical Equipment coverage
- Pharmacy / Medication Reconciliation
- Primary care shortage
- School challenges
- Staff queries and biases

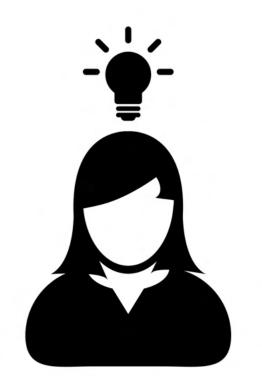
#### Federal Provincial Defence Education Health Care Peace, Order & Good Immigration Government Tourism (Provincial) International and **Direct Taxation** Agriculture interprovincial trade Local issues Communications Labour Water Issues Provincial public works **Banking & Currency Foreign Affairs** Anything private or local Criminal Law in nature **Residual Powers Municipal** (and/or Regional) Roads Transit Waste and Wastewater and other Utilities Property **By-Laws** Social welfare Parks, Rec., Culture Local Planning and Development School Boards\* Police, Fire Stations





### 6 months funding from Ministry of Health

### Syrian Refugee Navigator Role!





- 2500 Syrian Refugees between December 10, 2015 and February 28, 2016,
  - ✤ 60% were < 15 years of age</p>
  - most family of 5-8 people in size
  - 95% speak no English or French
- Children with very visible health needs prioritized to Ottawa
- Our first year: 2016 CHEO welcomed 236 refugee patients
  - ✤ 765 Outpatient Appointments
  - 250 Emergency Department visits
  - ✤ 60 inpatient admissions
- ✤ Referral sources to CHEO:
  - Reception House
  - Settlement workers
  - Clinics
  - Self referral (Emergency)

### **Our First Year**





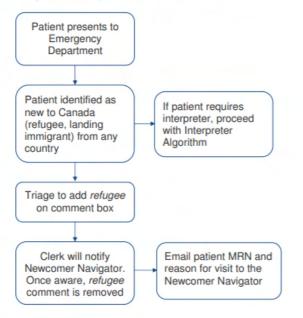
WE HELP KIDS AND FAMILIES BE THEIR HEALTHIEST





#### REFUGEE ALGORITHM

Please notify Suelana, Newcomer Navigator, during the day (8:30 – 17:30) by pager 613-759-9651 and evening/weekends by email staha@cheo.on.ca

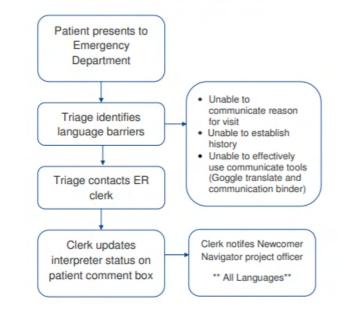


### INTERPRETER ALGORITHM

WE HELP KIDS AND FAMILIES

**BE THEIR HEALTHIEST** 

Please notify Suelana, Newcomer Navigator, during the day (8:30 – 17:30) by pager 613-759-9651 and evening/weekends by email staha@cheo.on.ca





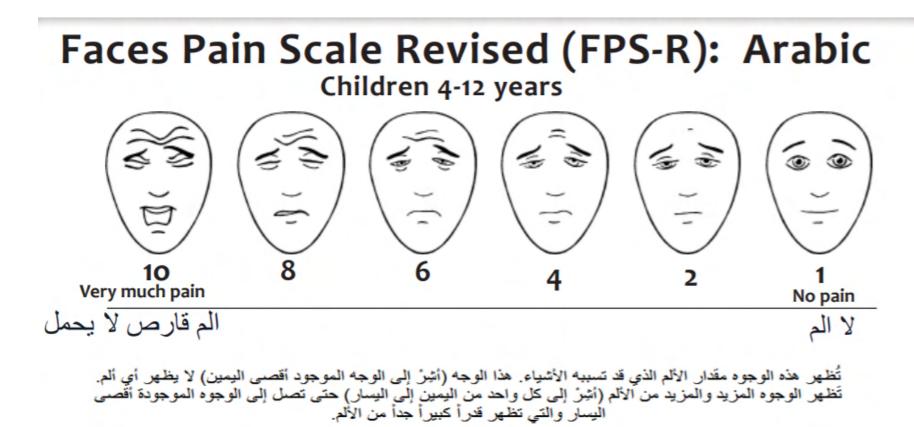
يرجى الإشارة إلى ممرضة حيث لديك الألم Please point to the body part causing pain HEAD رأس EYES 25 إذن EARS أسنان TEETH الرقبة NECK SHOULDER کتف CHEST الصدر BACK ظهر الثدي BREAST UPPER ARM ABDOMEN ELBOW MISL ساعد LOWER ARM معص WRIST -اصابع. FINGERS W T lllp PENIS/VAGINA الفخذ THIGH مۇخرة BUM الركبة -171 KNEE الساق LEG الكاحل ANKLE قدم FOOT



أصبع ألقدام TOES

متغد

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أر شد الأطفال للإشارة إلى الوجه الذي يُبيِّن مقدار الألم الذي تحمله الآن.

#### Treatment algorithm: based on WHO guidelines

Non-Pharmacological = distraction, positioning, heat, cold, skin to skin, kangaroo care, relaxation, therapeutic play, massage/touch Non-Opioid = Acetaminophen, NSAIDS such as Ketorolac and Ibuprofen (unless contraindicated)

Mild Pain = Pain Score 1 – 3 Non Pharmacological + Non Opioid Moderate Pain = Pain Score 4 – 6 Lower Dose Opioid + / - Non Pharmacological + Non Opioid Severe Pain = Pain Score 7 - 10 Higher Dose Opioid + / - Non Pharmacological + Non Opioid

#### **Community Connections**

- Settlement workers
- Multicultural Health Workers at Community Clinic
- ➢Primary care
- ➢Palliative Care Hospice
- ≻Schools
- ≻Equipment suppliers
- Adult Hospitals
- Community Cultural and Spiritual Leaders
- ≻Food banks
- Private Sponsors





#### **Proving our case: evaluation metrics (n=257)**

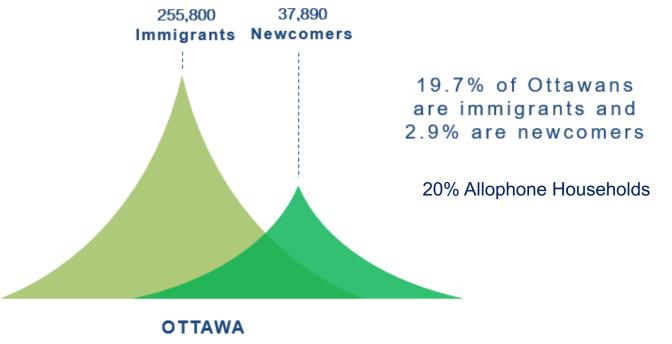
- High acuity Profile
  - -3 sub-specialists
  - -Mortality 20x hospital average
- Healthcare Usage
  - -Length of Stay (1 extra day)
  - Emergency Visits (equal)
  - -No Show Rates (equal)
- Experience Surveys
  - -Overall experience at CHEO (higher than average)
  - Interpretation experience -rated very good
  - -Navigator experience -rated very good

*"Tell CHEO, Canada and the Prime Minister thank you. My family feels safe here."* 



#### IMMIGRATION: LOCAL CONTEXT

Immigrants and Newcomers to Ottawa - 2016



Source: Statistics Canada. 2017







Pan-Canadian Dialogue to Advance the Measurement of Equity in Health Care Proceedings Report

#### **Healthcare context in 2016**

Health equity allows people to reach their full health potential and receive high-quality care that is fair and appropriate to them and their needs, no matter where they live, what they have or who they are.

Health Quality Ontario

#### Health Quality Ontario's HEALTH EQUITY PLAN



Let's make our health system healthier





#### **Frameworks for Equity**







#### Life after 2017-2019 sharing lessons learnt and expanding our lens









#### **2020: The Year of the Dual Pandemic**



CHEO welcomes three new members to its Board of Directors: Karen Green, Dr. Kwadwo Kyeremanteng and Dr. Ahmed Nasr

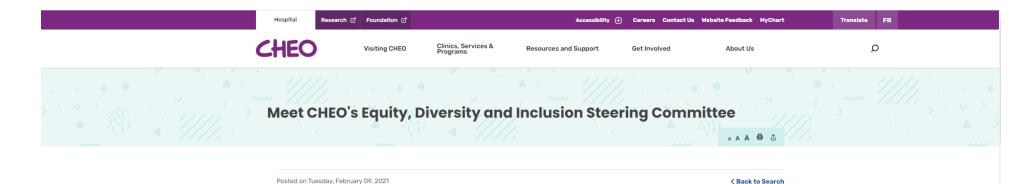








#### Looking forward ...



We're excited to announce the launch of CHEO's Equity, Diversity and Inclusion Steering Committee made up of staff, medical staff, volunteers and youth/family advisors across CHEO, the CHEO Research Institute and the CHEO Foundation. This Steering Committee is part of CHEO's larger EDI Task Force and will guide work across our three organizations to address inequities and put forward recommendations for change.

The selection process was undertaken by our two Steering Committee co-chairs – Karen Green and Sharon Whiting, along with the co-leads for each of our three organizations – Christine Kouri, Sabrina Hamer and Steve Read. They had the difficult task of narrowing down over 60 applicants to a final list of 20 members.

Thank you to everyone who put their name forward and/or shared their support for this important work – we're looking forward to engaging all voices across CHEO and will be sharing future opportunities for engagement soon.

#### Meet the Steering Committee co-chairs





# **Opportunities for increased partnership between settlement & acute care sectors**

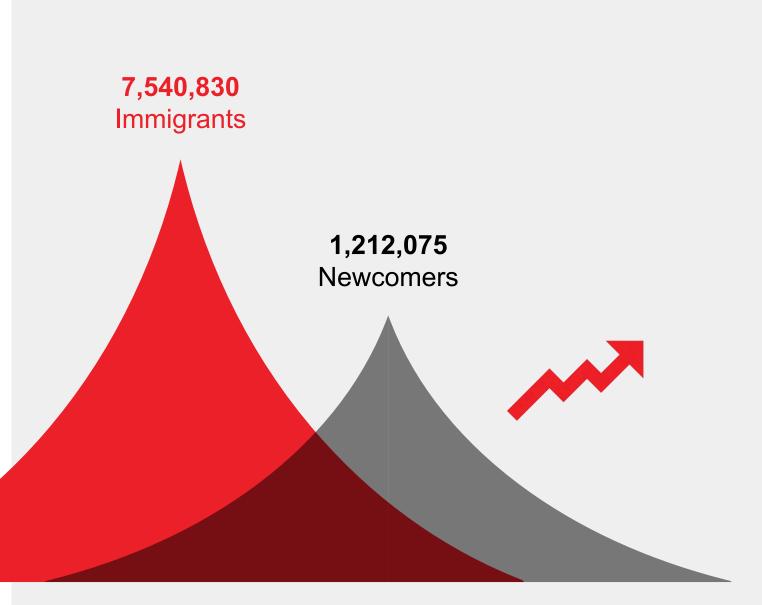
- Local Immigration Partnerships –invite hospitals
- Individual client reach out -Patient Relations / Experience Office or EDI Lead
- Talking their "currency" for shared objectives
  - Facilitate informed consent (Health Care Consent Act)
  - Equity of access (Accreditation Canada standard)
  - Decreasing "no shows" (23% average)
  - Decrease adverse events / increase treatment adherence to optimize outcomes
  - Avoid perceptions of discrimination or racism
- Join N4!



## Immigration: National Context I

Immigrants and Newcomers to Canada – 2016

Immigration represents **two thirds** of Canada's population growth, and immigrants make up ~20% of the nation's population.

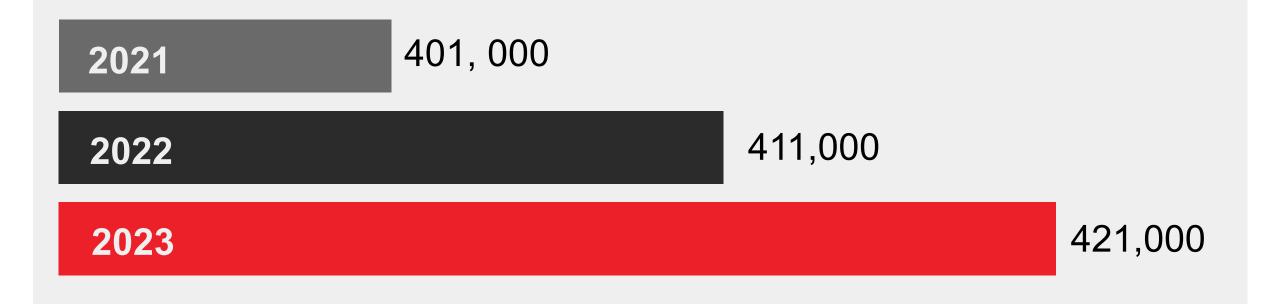




Canada

## Immigration: National Context II

Projected New Immigration to Canada – By Year





Source: Government of Canada, 2020

### **COVID-19:** Impact on Newcomers

Rates of COVID-19 in Immigrants, Refugees and Other Newcomers in Ontario

44% Immigrants, Refugees and Other Newcomers





Source: IC/ES 2020 Report on COVID-19 in Immigrants,

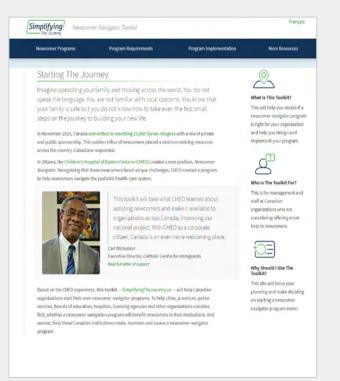
Refugees and Other Newcomers in Ontario

## **Experience at CHEO**

#### Newcomer Navigation Program



#### Simplifying the Journey Toolkit



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## **Newcomer Navigation**

Connect, learn and collaborate around newcomer navigation

## **Expressed Support**

### "

CHEO is proud to build on its Newcomer Navigator Program and lead a national effort to create a National Newcomer Navigation Network across Canada and across the public sector services."

### "

It can be challenging when you find yourself in a new country having to learn about the community, a new language, a new people. That's why I am so proud of the work that my department has done in collaboration with CHEO to create N4. N4 truly embodies the Canadian spirit of welcoming and supporting the newest members of our Canadian family..."

Alex Munter CEO of CHEO



Marco Mendicino Minister of Immigration, Refugees and Citizenship Canada



"

SPU is proud to be the

academic partner with N4 to

provide innovative education

in newcomer navigation to

professionals from different

disciplines and sectors."

**Chantal Beauvais** Rector of Saint Paul University





With the start of the contribution agreement, in April 2019, we launched the National Newcomer Navigation Network.

### **Meet our Team**



Christine Kouri Manager of Health Equity & Diversity

Sahar Zohni

Project Manager



Ronny Santos Business Systems Analyst



Mariah Maddock Project Coordinator



Kimberley deLaunay Quality Improvement Specialist



Lauren Provost Administrative Assistant

Seeta Ramdass Communications Specialist



Yvonne Kienast Research Coordinator



Andrew Tomayer Education Coordinator



### Overview

### Vision

For Canadian newcomers to have a consistent and equitable experience in navigating health and social services during their settlement.

### Mission

To create a national platform for newcomer-serving professionals to connect, learn, and collaborate around system navigation.

#### Values

- Diversity
- Collaboration
- Inclusion
- Innovation

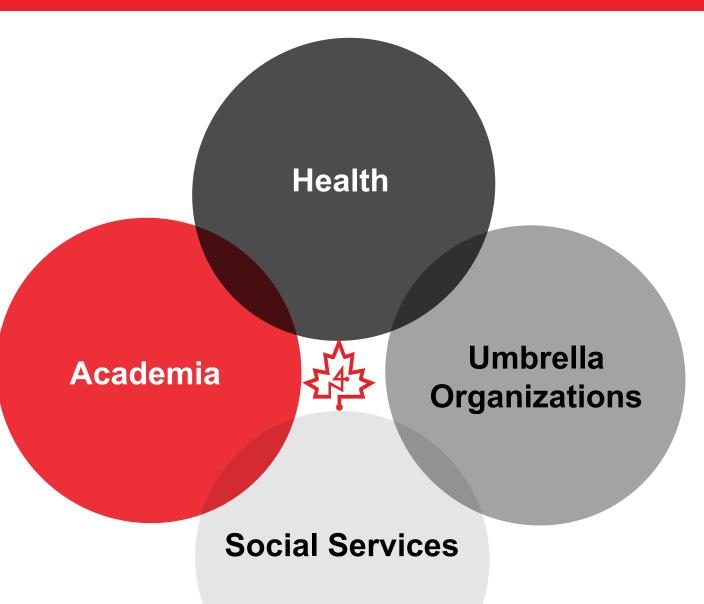


#### N4 Video



# **N4 Network**

- Newcomer-serving professionals
- Representation across Canada



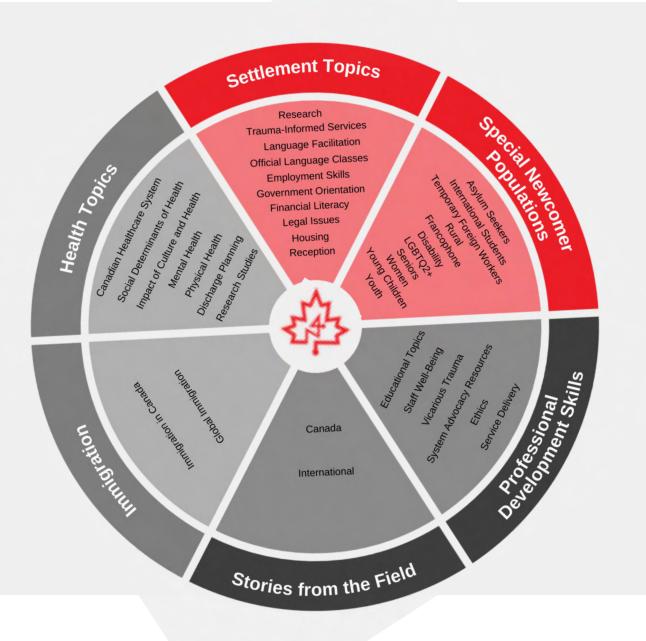


### **Our Members Across Canada**



Abbotsford Bathurst Brampton Brandon Calgary Charlottetown Edmonton Fredericton Halifax Hamilton Hinton Kingston Kitchener Lethbridge Lloydminster London Medicine Hat Moncton Montreal Moose Jaw North Bay Northern Alberta Ontario Fast Ottawa Peterborough Portage la Prairie Prince Albert Red Deer Regina Richmond Saint John Sainte-Thérèse Saskatoon Sault Ste. Marie Scarborough St. Jacobs St. John's Toronto Vancouver Vernon Victoria Windsor Winnipeg Yellowknife

#### Learning Framework: Connect, Learn, Collaborate







#### Online Program in Newcomer Navigation with Saint Paul University





**eLearning**: SMEs, Webinars, and other learning resources



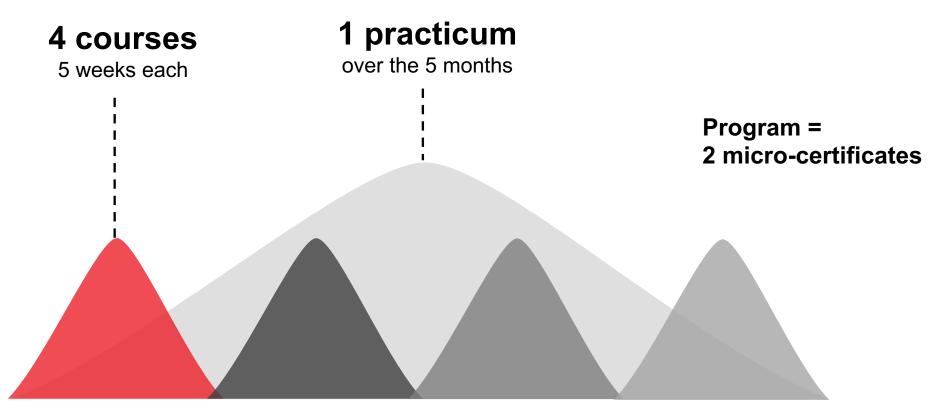
**Resource Toolk**it: digital library of vetted journals articles and websites



**N4 Conferences**: share learnings and network with peers

### **Online Program**

First ever program in "newcomer navigation", aimed at providing foundational knowledge and skills to health and settlement staff, to support newcomer clients in navigating the complex local health and social service systems.

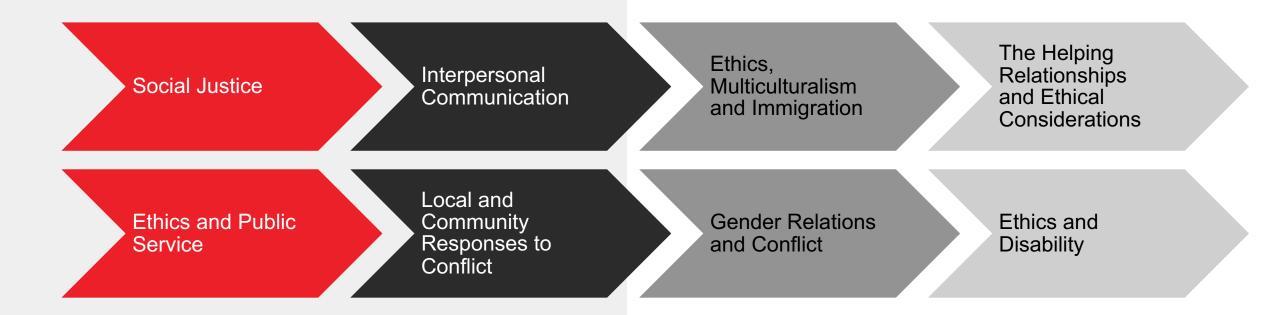


1 (of 2) micro-certificates

#### Micro-Certificate Courses



• Course selection and programming co-developed by SPU & N4 team, guided by site visit feedback



### E-Learning & Resource Toolkit

A digital library features resources related to current topics, professional development, and support tools for newcomer-serving professionals.

- Consolidated digital resource library
- Vetted and organized according to topic and sub-topics



**500+** online resources on topics relevant to newcomerserving professionals



# **Past Webinars**



Sept 23, 2020 | Newcomer Navigation: Simplifying the Healthcare Journey for New Canadians



Nov 26, 2020 | Considering Cultural Safety in Working across Cultures



Dec 16, 2020 | Newcomer Healthcare: There is no onesize-fits-all approach



Sept 30, 2020 | Navigating Online Communications



Jan 27, 2021 | Migrant Women and Human Trafficking



Oct 7, 2020 | Welcoming Refugees during COVID-19: Experiences from the Health and Settlement Sectors



Oct 21, 2020 | Fredericton Downtown Community Health Centre: An innovative partnership



Feb 3, 2021 | Thinking about ethics in the context of refugee experience



Feb 24, 2021 | Black Experiences in Healthcare in Canada: The legacy

# **Upcoming Webinars**



#### Watch past webinars

Watch on-demand webinars, 100% free.

newcomernavigation.ca/on-demand

Mar 26, 2021 · 1 PM EST

How healthy are newcomer children?

Speakers: Dr. Hassan Vatanparast and Dr. Ginny Lane

Speakers: Nicholas Hersch and Laila Demirdache









Law 101 for Newcomer-serving professionals from the health and settlement sector





#### Inter-sectoral Knowledge Exchange Events: Conferences & Pop-ups

*In person events to promote sharing of innovative practices & deepening of cross-sectoral relationships.* 



Share learning around newcomer navigation and network with peers across the country







**Meeting Place**: Discussion boards to meet, connect, and share.



**Database**: Public data on organizations and information on Canadian newcomers to develop evidence-informed decisions



**Community of Practice**: Health and Settlement CoPs to discuss and develop policies and statements and facilitates advocacy

### **Meeting Place**

Moderated discussion board to facilitate peer to peer learning around newcomer navigation.



#### Connect

Connect with your colleagues across the country



#### Share

Share resources & new approaches to your work

				FR	Contact Us	Resource Toolkit	Member Directory	My Profile	Sign C
4	NATIONAL REWCOMER NAVIGATION NETWORK RÉSEAU NATIONAL DE NAVIGATION POUR NOS NOUVEAUX ARRIVANTS	About Us	Our Network	Education	Data	Meeting Pla	ce Nev	vs and Event	s
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Administration         Etes-vous préoccupé par l'impact de l'information/la mauvaise information sur le vaccin covid dilemme de la distribution du vaccin.					vaccin covid sur les	s nouveaux arrivar	nts, en particu	ulier le	
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Open	ing Doors to Newcome…	COVID-19 COVID-19	Vaccine Health Healthcare Newo	wer Newcomer healthcare			□ 2 100	≪ <sup>Share</sup> F	Report
Impac	ct of COVID 19 on immi	Seeta Ramda	ass Public Point > SPU Cohort 2						
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New Courses		Are you concerned about the impact of information/misinformation about the covid vaccine on newcomers, in particular the vaccine distribution dilemma? Why, or what are your specific concerns.							
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Spike et Toody: Vidéos de C		Pourquoi ou que	elles sont vos préoccupations	s spécifiques.					
Spike and Toody: Covid-19				See	More 🕀				
Leadership for a Complex W									



#### Database

Simplified and searchable platform that houses publicly available and member driven data about your organization as well as membership, to facilitate both inter- and intra-organizational data sharing

# Use the database to make evidence-informed program and policy decisions

#### Features:

•

- Intuitive layout
- Personalized user permissions
- Various viewing options

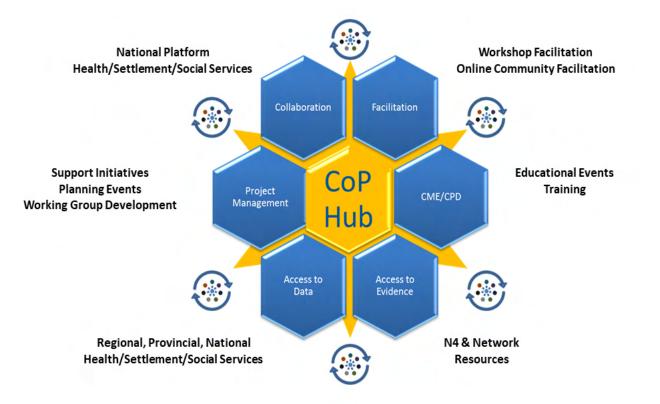


### **Community of Practice**

The N4 Community of Practice (CoP) creates a dynamic, active learning system that spans the health and settlement sectors across Canada.



- Identifies needed policies or position statements, and supports defined working groups
- Facilitates advocacy to provincial and federal funders



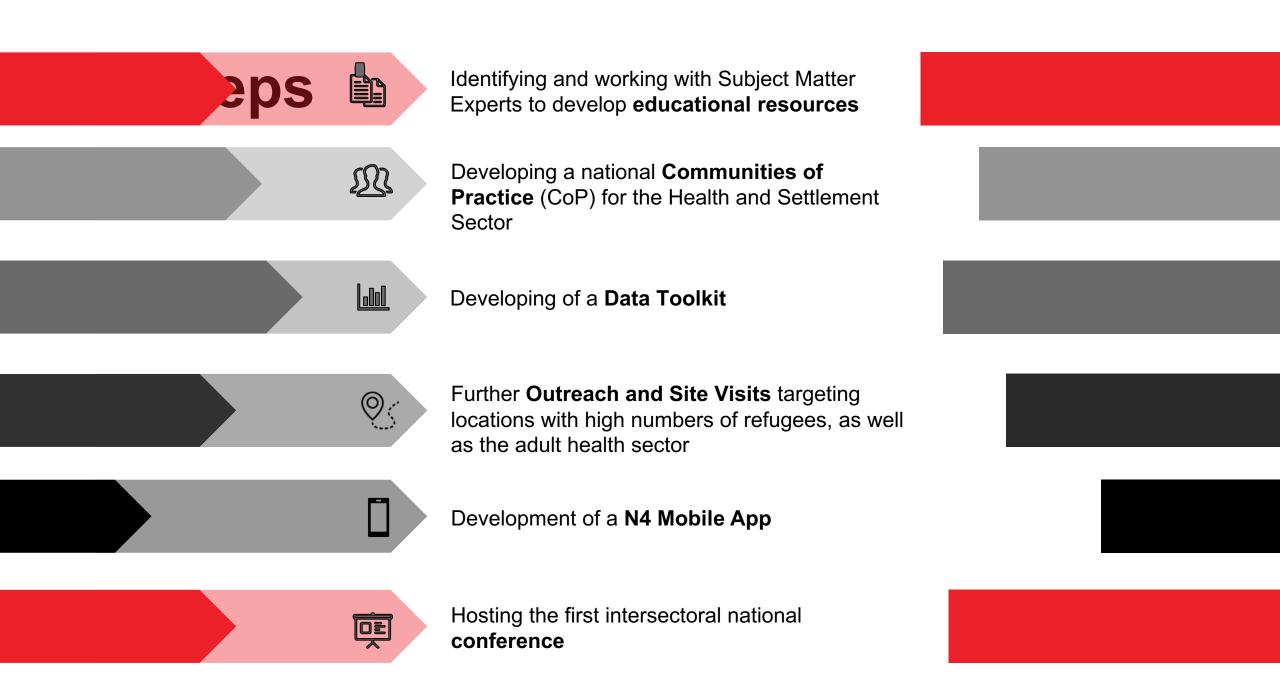
(Adapted from Fung Kee Fung, 2008)

# Stakeholder Engagement









# **Questions?**





About Us

Our Network

Education

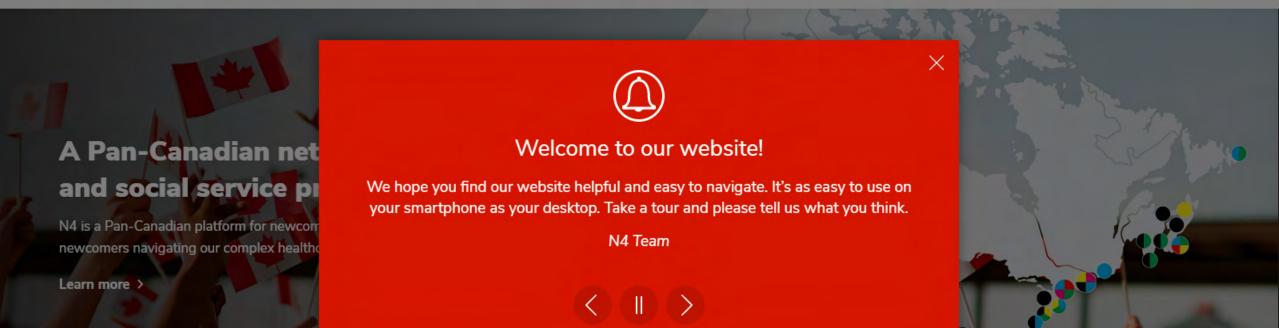
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Data

Meeting Place

News and Events

Search Q



#### Let's continue the journey together at <u>newcomernavigation.ca/join</u>

Christine Kouri Manager Health Equity & Diversity 613.737.7600 #6494 ckouri@cheo.on.ca Sahar Zohni Project Manager, N4 613.737.7600 #2919 szohni@cheo.on.ca Mariah Maddock Project Coordinator, N4 613.876.8778 mmaddock@cheo.on.ca



Join the N4 Network It's quick, easy and free!



#### Thanks for joining! Let's continue the journey together



#### Join the N4 Network It's quick, easy and free!

newcomernavigation.ca/join



#### Invite someone to join N4

A simple form for you to invite your contacts and coworkers to join N4.

newcomernavigation.ca/invite



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